

Note: This document is the English translation of “Kessan Tanshin” for the Third Quarter of the Fiscal Year Ending March 31, 2025 and is provided solely for reference purposes. In the event of any discrepancy between this translated document and the Japanese original, the Japanese original shall prevail.

## Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending March 31, 2025

February 6, 2025

Company name	: NTT DATA Group Corporation (“NTT DATA”)
Stock exchange on which the Company’s shares are listed	: Tokyo Stock Exchange Prime Market
Code number	: 9613
URL	: <a href="https://www.nttdata.com/global/en/">https://www.nttdata.com/global/en/</a>
Representative	: Yutaka Sasaki, President and Chief Executive Officer, Representative Director
Contact	: Sota Endo, Senior Executive Manager, Investor Relations Office Tel.:+81-3-5546-8119
Scheduled date of dividend payment	: -
Supplementary material on financial results	: Yes
Financial results presentation	: Yes (for institutional investors and financial analysts)

(Amounts are rounded to the nearest 1 million yen)

### 1. Consolidated Financial Results for Q3 of FY2024 (From April 1, 2024 to December 31, 2024)

#### (1) Consolidated Results of Operations (accumulated total)

(% indicate changes from the corresponding quarterly period of the previous fiscal year)

	Net sales		Operating profit		Profit before tax		Profit attributable to shareholders of NTT DATA		Comprehensive income attributable to shareholders of NTT DATA	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥ million	%
<b>FY2024 Q3</b>	3,407,756	7.3	235,982	19.8	176,976	17.9	96,466	15.2	148,982	(11.2)
<b>FY2023 Q3</b>	3,176,162	32.0	197,060	7.4	150,150	(13.2)	83,736	(20.8)	167,794	4.3

	Net income per share	Net income per share (diluted)
<b>FY2024 Q3</b>	¥ 68.80	—
<b>FY2023 Q3</b>	59.73	—

#### (2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to shareholders of NTT DATA	Equity ratio attributable to shareholders of NTT DATA
<b>FY2024 Q3</b>	¥ million 7,798,199	¥ million 2,908,195	¥ million 1,827,895	% 23.4
<b>FY2023</b>	7,219,429	2,780,414	1,719,204	23.8

### 2. Dividends

	Cash dividends per share				
	End of the first quarter	End of the second quarter	End of the third quarter	Year-end	Total
<b>FY2023</b>	¥ —	¥ 11.50	¥ —	¥ 11.50	¥ 23.00
<b>FY2024</b>	—	12.50	—		
<b>FY2024 (Forecasts)</b>				12.50	25.00

(Note) ・ Revisions to the forecasts of dividends announced most recently: No

### 3. Forecasts of Consolidated Results for FY2024 (From April 1, 2024 to March 31, 2025)

(% indicate changes from the previous fiscal year)

	Net sales		Operating profit		Profit before tax		Profit attributable to shareholders of NTT DATA		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
<b>Full year</b>	4,430,000	1.4	336,000	8.5	255,000	2.6	137,000	2.3	97.72

(Note) ・ Revisions to the forecasts of consolidated results announced most recently: No

\* Notes:

(1) Significant changes in the scope of consolidation during Q3 of FY2024 (From April 1, 2024 to December 31, 2024): Yes  
Excluded: 1 company (XNET Corporation)

(2) Changes in accounting policies, changes in accounting estimates

- 1) Changes in accounting policies required by IFRS : No
- 2) Changes in accounting policies other than 1) : No
- 3) Changes in accounting estimates : No

(3) Number of shares outstanding (common stock)

1) Number of shares outstanding (inclusive of treasury stock)

FY2024 Q3 (December 31, 2024)	1,402,500,000 shares
FY2023 (March 31, 2024)	1,402,500,000 shares

2) Number of treasury stock

FY2024 Q3 (December 31, 2024)	413,332 shares
FY2023 (March 31, 2023)	475,618 shares

3) Average number of shares over period (consolidated total for quarter)

FY2024 Q3 (From April 1, 2024 to December 31, 2024)	1,402,057,648 shares
FY2023 Q3 (From April 1, 2023 to December 31, 2023)	1,401,992,871 shares

Note: NTT DATA introduced a performance-based stock compensation plan from the second quarter of FY2021.

The number of treasury stock at the end of the period and the number of treasury stock deducted when calculating average number of shares over the period include 402,100 treasury shares held by the stock delivery trust under the performance-based stock compensation plan.

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: No

\* Explanations for the appropriate use of results forecasts, and other noteworthy items

1. The results forecasts contained in this document are based on certain premises derived from information available to the NTT DATA Group at this time. As a result of various factors that may arise in the future, actual results may differ from the Group's forecasts.
2. Supplemental material on financial results will be uploaded on TDnet today, and will also be uploaded on our website. Presentation on financial results will be held today. This report will be uploaded on our website soon.
3. Products and services referred to on this report (including the attachment) are trademarks or registered trademarks of NTT DATA or other companies.

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## **1. Overview of Business Results**

### (1) Overview of business results for the nine months ended December 31, 2024

#### [Status of business activities]

To respond to the global acceleration of digital transformation and diversified/sophisticated needs, we are striving to expand our business in the global market, while also working on expansion and stable provision of diverse IT services ranging from consulting through application development to infrastructure services. The following are examples of initiatives implemented during the nine months ended December 31, 2024.

#### <Commencement of offering BeSTA-BaaS, Japan's first shared BaaS platform>

The NTT DATA Group began offering BeSTA-BaaS, Japan's first shared BaaS<sup>\*1</sup> platform for multiple financial institutions. This platform facilitates faster service delivery at a lower cost by optimally utilizing the Group's existing assets, such as a shared core banking application called BeSTA<sup>\*2</sup>, a digital banking platform called AnserParaSOL<sup>\*3</sup>, and a banking application called My Pallete<sup>\*4</sup>, and minimizing the needs for new developments.

This platform allows us to offer a dedicated digital brand to financial institutions using the Group's shared core banking system and deliver services associated with digital banking in cooperation with non-financial companies<sup>\*5</sup>. It has already been applied to DanDanBANK, a dedicated digital brand offered by The San-in Godo Bank, Ltd., a participating bank in the Regional Bank Integrated Services Center<sup>\*6</sup>. We supported the bank's initiative from the upstream examination, including designing the new brand service, to the development in a seamless manner.

It is forecasted that, by 2028, the IT spending of regional financial institutions for digital financial services, including BaaS, and peripheral systems will rise to over 30 billion yen. The NTT DATA Group aims to enable the delivery of enduring banking services in a safe and secure manner at a lower cost through the Integrated Banking Cloud<sup>\*7</sup>, while also increasing the adoption of BeSTA-BaaS platform to enhance the digital business of regional financial institutions. Furthermore, based on the OSA<sup>\*8</sup> concept promoted by the Group, we will contribute to financial institutions' enhancement of their digital transformation capabilities with the goal of delivering a renewed customer experience.

#### < Overview of the overseas segment >

In North America, we were awarded a large-scale, 7-year contract to enhance IT environment from a major US public healthcare solutions provider. In this contract, the data center used by the client will be consolidated into data centers managed by our group and the client's IT environment will be migrated to a multi-cloud platform, to achieve flexible business operations and reduce costs. Our Key success factors in winning this deal are being the only partner who could provide full stack capabilities including data center services and leveraging strong partnerships with Global Cloud Providers.

In EMEAL, we signed a 3-year contract of 120 million euros, with a global leader in renewable energy for the modernization and cloud migration of most of their core business applications. In this project, we aim to boost the client's business and enhance efficiency by optimizing the system for controlling renewable energy production, the core business of the client. We also plan to increase productivity in the development process through Agile methodology and the application of generative AI. We were able to secure this contract because we have been recognized as a strategic partner of the client, having built a relationship over more than 10 years through the development, implementation and internationalization of their core IT systems, and because of our

high local presence in each country overseas, as well as our ability to provide global support from strategy planning to implementation.

In APAC, we have expanded our strategic partnership with Google Cloud to accelerate the adoption of cloud-based data analytics and generative AI solutions tailored to industry-specific needs. By combining NTT DATA's technology and industry expertise with Google Cloud's best-in-class data analytics, AI and cloud capabilities, we will develop solutions that drive innovation and enhance business agility for our clients.

In addition, as part of our efforts to strengthen our cloud business through this initiative, we announced that we have signed a definitive agreement to acquire Niveus Solutions Pvt. Ltd. (Niveus Solutions), a premier cloud engineering company specializing in Google Cloud Platform (GCP) services. Niveus Solutions, an award-winning leader in Google Cloud services, will add 1,000 GCP engineering professionals with expertise in GCP native modernization, data engineering and AI to enhance NTT DATA's Google Cloud business. The acquisition accelerates NTT DATA's strategy to expand its cloud capabilities to meet the global demand for transformative cloud solutions across industries. It also solidifies the company as a leading global system integrator for Google Cloud.

**\*1 BaaS (Banking as a Service)**

BaaS refers to the provision of functions and services delivered by banks as Cloud Services. It allows non-banking companies to integrate various financial functions and services into their services.

**\*2 BeSTA (Banking application engine for SStandard Architecture)**

This is the NTT DATA Group's standard banking application, which is accessible to any vendor.

**\*3 AnserParaSOL**

This is a shared Internet banking service for individuals provided by the NTT DATA Group to financial institutions.

**\*4 My Pallete**

This is the NTT DATA Group's white-labeled smartphone banking application.

**\*5 Services associated with digital banking in cooperation with non-financial companies**

With these services, regional financial institutions provide some of their accounts to other entities in a BaaS format, whereas non-financial players deliver digital banking-related services under their own brands by utilizing dedicated accounts at regional financial institutions.

**\*6 Regional Bank Integrated Services Center**

This is a joint-use core banking center for first- and second-tier regional banks developed and operated by the NTT DATA Group. As of 2024, 13 participating banks jointly use this system.

**\*7 The Integrated Banking Cloud**

The Integrated Banking Cloud is a domestically made cloud computing system designed specifically for banking systems that has the utmost reliability required for financial institutions. It will consolidate data centers, hardware, middleware, etc., and by providing a one-stop service, it will not only contribute to effective operation and reduction of financial institutions' administrative burden but also offer sustainable services.

**\*8 OSA (Open Service Architecture)**

It is a standard architecture promoted by the NTT DATA Group that embodies a new financial information technology required in the post-COVID-19 world.

[Consolidated results and each segment's policies regarding initiatives and results]

As for the consolidated results for the nine months ended December 31, 2024, net sales increased despite a downward trend in net sales for each overseas regional unit, driven by strong performance in all businesses in Japan, primarily the Social & Public Infrastructure business, as well as in the data center and SAP businesses in overseas Global Technology and Solution Services (GTSS). Foreign exchange rates also had a positive impact on sales. Operating profit increased due to higher sales in both Japan and overseas, and also because of the absence of costs from unprofitable businesses in Japan and overseas structural transformation costs recorded in the previous fiscal year.

• Net sales	3,407,756 million yen	(up 7.3% year-on-year)
• Operating profit	235,982 million yen	(up 19.8% year-on-year)
• Profit before tax	176,976 million yen	(up 17.9% year-on-year)
• Profit attributable to shareholders of NTT DATA	96,466 million yen	(up 15.2% year-on-year)
• New orders received	3,664,307 million yen	(up 2.7% year-on-year)

Our segment-by-segment policies regarding initiatives and results are as follows.

(Japan)

We will seek to expand the consulting and digital related projects by establishing offerings that target the business and management issues of various industries and clients. We will also enhance profitability by selecting and focusing on highly profitable projects and limiting unprofitable businesses.

The results for the nine months ended December 31, 2024 are as follows.

- The net sales were 1,382,709 million yen (up 10.9% year on year) mainly due to expansion in the scale of services for the central government and ministries, the financial institution, and the manufacturing and service industries.
- The operating profit was 139,876 million yen (up 15.2% year on year) mainly due to an increase in profits from higher sales and absence of costs from unprofitable businesses recorded in the previous fiscal year.

(Overseas Segment)

With the formal formation of NTT DATA, Inc., we are on a cusp of a new chapter of transformation. This includes not only consolidation and streamlining but also modernizing our portfolio with cutting edge services like Gen AI. We will accelerate our pace of innovation and globalize the assets and capabilities across our priority industries and offerings. We will continue to transform our operating model including delivery to meet our clients where they are – global capabilities but with local intimacy. Some of our focus industries globally would include BFSI, Manufacturing/Auto, TMT, Healthcare, Public sector. In addition, we will streamline our corporate functions and continue to be a great place to work for our employees. These initiatives will unlock the full potential of our synergies, delivering the value we promised.

The results for the nine months ended December 31, 2024 are as follows.

- Net sales were 2,054,051 million yen (up 4.9% year on year) due mainly to favorable performance of the data center business and SAP business in GTSS, in addition to the positive impact of foreign exchange rates on sales, despite a sales decline in each regional Unit.
- Operating profit was 71,453 million yen (up 15.1% year on year) mainly due to the absence of structural transformation costs recorded in the previous fiscal year and the impact of foreign exchange rates, in addition to increased profits in North America and GTSS, despite the increase in business transformation costs and the impact of sales decline in EMEAL and APAC.

(2) Overview of financial position for the nine months ended December 31, 2024

(Assets, Liabilities)

Assets as of the end of the nine months ended December 31, 2024 were 7,798,199 million yen, up 578,771 million yen compared to the end of the previous fiscal year. This increase was mainly due to an increase in property, plant and equipment and cash and cash equivalents including the impact of foreign exchange rates. Liabilities also increased by 450,990 million yen compared to the end of the previous fiscal year to 4,890,005 million yen due mainly to an increase in interest-bearing debt.

(Analysis of Cash Flows)

Cash flows provided by operating activities amounted to 213,995 million yen (down 138,914 million yen compared to the same period of the previous fiscal year) due mainly to the recording of profit of 90,381 million yen and depreciation and amortization of 273,735 million yen.

Cash flows used in investing activities amounted to 429,679 million yen (down 37,950 million yen compared to the same period of the previous fiscal year) due mainly to payments for the acquisition of property, plant and equipment, and intangible assets, and payments for the acquisition of subsidiaries, despite income from the sale of other current assets. As a result, the free cash flow for the period under review was a negative 215,683 million yen (a negative 114,719 million yen in the same period of the previous fiscal year).

Cash flows provided by financing activities amounted to 312,270 million yen (up 185,673 million yen compared to the same period of the previous fiscal year) due mainly to interest-bearing debt financing, despite dividend payments, etc.

## **2. Condensed Quarterly Consolidated Financial Statements and Major Notes**

### **(1) Condensed Quarterly Consolidated Statement of Financial Position**

(Unit: ¥ million)

	<b>As of March 31, 2024</b>	<b>As of December 31, 2024</b>
Assets		
Current assets		
Cash and cash equivalents	431,774	542,016
Trade and other receivables	1,396,396	1,422,258
Contract assets	150,738	221,894
Inventories	51,243	72,372
Assets held for sale	4,480	94,108
Other financial assets	62,662	91,236
Other current assets	335,662	353,654
Total current assets	2,432,955	2,797,538
Non-current assets		
Property, plant and equipment	1,914,447	2,096,826
Right-of-use assets	259,883	238,718
Goodwill	1,321,773	1,404,156
Intangible assets	693,716	711,312
Investment property	25,323	25,051
Investments accounted for using equity method	48,758	53,776
Other financial assets	173,358	92,405
Deferred tax assets	234,943	256,668
Other non-current assets	114,271	121,748
Total non-current assets	4,786,473	5,000,661
Total assets	7,219,429	7,798,199



(Unit: ¥ million)

	As of March 31, 2024	As of December 31, 2024
<b>Liabilities</b>		
Current liabilities		
Trade and other payables	975,530	967,847
Contract liabilities	480,651	468,219
Bonds and borrowings	755,830	1,249,956
Lease liabilities	70,096	71,913
Other financial liabilities	21,856	25,402
Income taxes payable	70,646	78,187
Provisions	20,878	21,786
Liabilities directly associated with assets held for sale	976	3,743
Other current liabilities	117,418	95,525
Total current liabilities	2,513,881	2,982,577
Non-current liabilities		
Bonds and borrowings	1,419,483	1,424,170
Lease liabilities	206,105	179,773
Other financial liabilities	19,328	15,294
Retirement benefit liability	170,219	177,404
Provisions	9,714	8,439
Deferred tax liabilities	53,323	60,923
Other non-current liabilities	46,961	41,425
Total non-current liabilities	1,925,133	1,907,428
Total liabilities	4,439,015	4,890,005
<b>Equity</b>		
Equity attributable to shareholders of NTT DATA		
Share capital	142,520	142,520
Capital surplus	25,451	18,667
Retained earnings	1,209,212	1,325,784
Treasury shares	(972)	(839)
Other components of equity	342,993	341,764
Total equity attributable to shareholders of NTT DATA	1,719,204	1,827,895
Non-controlling interests	1,061,210	1,080,300
Total equity	2,780,414	2,908,195
Total liabilities and equity	7,219,429	7,798,199

**(2) Condensed Quarterly Consolidated Statement of Income and  
Condensed Quarterly Consolidated Statement of Comprehensive Income**

**Condensed Quarterly Consolidated Statement of Income**

(Unit: ¥ million)

	<b>Nine months ended December 31, 2023</b>	<b>Nine months ended December 31, 2024</b>
Net sales	3,176,162	3,407,756
Cost of sales	2,325,727	2,476,036
Gross profit	850,435	931,720
Selling, general and administrative expenses	653,375	695,738
Operating profit	197,060	235,982
Finance income	18,340	23,062
Finance costs	64,781	83,085
Share of profit (loss) of investments accounted for using equity method	(469)	1,018
Profit before tax	150,150	176,976
Income tax expense	66,808	86,595
Profit	83,342	90,381
Profit attributable to		
Shareholders of NTT DATA	83,736	96,466
Non-controlling interests	(394)	(6,085)
Total	83,342	90,381

Net income per share attributable to shareholders of NTT DATA

Net income per share (yen)	59.73	68.80
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**Condensed Quarterly Consolidated Statement of Comprehensive Income**

(Unit: ¥ million)

	Nine months ended December 31, 2023	Nine months ended December 31, 2024
Profit	83,342	90,381
Other comprehensive income (net of taxes)		
Items that will not be reclassified to profit or loss		
Net change in fair value of financial assets measured at fair value through other comprehensive income	15,763	15,200
Remeasurements of defined benefit plans	(191)	76
Share of other comprehensive income of entities accounted for using equity method	0	0
Items that may be reclassified to profit or loss		
Effective portion of cash flow hedges	287	(375)
Hedge cost	(199)	197
Exchange differences on translation of foreign operations	120,896	64,153
Share of other comprehensive income of entities accounted for using equity method	1,242	1,181
Total other comprehensive income (net of taxes)	137,798	80,433
Comprehensive income	221,140	170,814
Comprehensive income attributable to:		
Shareholders of NTT DATA	167,794	148,982
Non-controlling interests	53,346	21,832
Total	221,140	170,814

### (3) Condensed Quarterly Consolidated Statement of Changes in Equity

(Nine months ended December 31, 2023)

(Unit: ¥ million)

	<b>Equity attributable to shareholders of NTT DATA</b>						<b>Non-controlling interests</b>	<b>Total equity</b>
	<b>Share capital</b>	<b>Capital surplus</b>	<b>Retained earnings</b>	<b>Treasury shares</b>	<b>Other</b>	<b>Total</b>		
As of April 1, 2023	142,520	26,752	1,091,214	(1,034)	192,915	1,452,367	943,998	2,396,365
Comprehensive income								
Profit	—	—	83,736	—	—	83,736	(394)	83,342
Other comprehensive income	—	—	—	—	84,058	84,058	53,740	137,798
Comprehensive income	—	—	83,736	—	84,058	167,794	53,346	221,140
Transactions with shareholders								
Dividends of surplus	—	—	(32,257)	—	—	(32,257)	(3,264)	(35,522)
Transfer to retained earnings	—	—	1,464	—	(1,464)	—	—	—
Purchase and disposal of treasury shares	—	—	—	(1)	—	(1)	—	(1)
Increase (decrease) by business combination	—	—	—	—	—	—	926	926
Changes in ownership interest in subsidiaries	—	(1,883)	—	—	—	(1,883)	195	(1,688)
Stock-based remuneration transaction	—	(1,735)	—	—	—	(1,735)	(1,501)	(3,236)
Put options written on non-controlling interests	—	(901)	—	—	—	(901)	(2,144)	(3,044)
Other	—	(1,002)	(560)	—	—	(1,562)	(4,351)	(5,913)
Total transactions with shareholders	—	(5,520)	(31,354)	(1)	(1,464)	(38,339)	(10,139)	(48,478)
As of December 31, 2023	142,520	21,231	1,143,597	(1,035)	275,509	1,581,823	987,204	2,569,027

(Nine months ended December 31, 2024)

(Unit: ¥ million)

	<b>Equity attributable to shareholders of NTT DATA</b>						<b>Non-controlling interests</b>	<b>Total equity</b>
	<b>Share capital</b>	<b>Capital surplus</b>	<b>Retained earnings</b>	<b>Treasury shares</b>	<b>Other</b>	<b>Total</b>		
As of April 1, 2024	142,520	25,451	1,209,212	(972)	342,993	1,719,204	1,061,210	2,780,414
Comprehensive income								
Profit	—	—	96,466	—	—	96,466	(6,085)	90,381
Other comprehensive income	—	—	—	—	52,516	52,516	27,917	80,433
Comprehensive income	—	—	96,466	—	52,516	148,982	21,832	170,814
Transactions with shareholders								
Dividends of surplus	—	—	(33,660)	—	—	(33,660)	(3,629)	(37,288)
Transfer to retained earnings	—	—	53,746	—	(53,746)	—	—	—
Purchase and disposal of treasury shares	—	—	—	132	—	132	—	132
Increase (decrease) by business combination	—	—	—	—	—	—	3,197	3,197
Changes in ownership interest in subsidiaries	—	24	—	—	—	24	9,738	9,762
Stock-based remuneration transaction	—	(4,594)	—	—	—	(4,594)	(3,740)	(8,335)
Put options written on non-controlling interests	—	(3,029)	—	—	—	(3,029)	(3,842)	(6,872)
Other	—	816	21	—	—	837	(4,466)	(3,629)
Total transactions with shareholders	—	(6,784)	20,106	132	(53,746)	(40,291)	(2,742)	(43,033)
As of December 31, 2024	142,520	18,667	1,325,784	(839)	341,764	1,827,895	1,080,300	2,908,195

#### (4) Condensed Quarterly Consolidated Statement of Cash Flows

(Unit: ¥ million)

	Nine months ended December 31, 2023	Nine months ended December 31, 2024
Cash Flows from Operating Activities		
Profit	83,342	90,381
Depreciation and amortization	250,919	273,735
Interest and dividend income	(14,531)	(17,184)
Interest expenses	58,885	76,695
Share of loss (profit) of investments accounted for using equity method	469	(1,018)
Income tax expense	66,808	86,595
Decrease (increase) in trade and other receivables	142,397	14,722
Decrease (increase) in contract assets	(42,188)	(68,583)
Decrease (increase) in inventories	7,059	(18,669)
Increase (decrease) in trade and other payables	(94,664)	(22,841)
Increase (decrease) in contract liabilities	17,981	(21,515)
Increase (decrease) in provision for loss on orders received	(3,663)	(2,401)
Other	(10,875)	(44,839)
Subtotal	461,938	345,077
Interest and dividends received	14,490	17,487
Interest paid	(48,046)	(45,967)
Income taxes refund (paid)	(75,473)	(102,603)
Net cash provided by (used in) operating activities	352,909	213,995
Cash Flows from Investing Activities		
Purchase of property, plant and equipment, and intangible assets	(430,438)	(450,504)
Purchase of other financial assets	(40,962)	(36,872)
Proceeds from sale and redemption of other financial assets	37,376	118,516
Payments for acquisition of subsidiaries	(38,888)	(70,534)
Proceeds from sale of subsidiaries	3,136	7,172
Other	2,148	2,545
Net cash provided by (used in) investing activities	(467,628)	(429,679)
Cash Flows from Financing Activities		
Net increase (decrease) in short-term borrowings	221,246	172,360
Proceeds from issuance of bonds and long-term borrowings	70,908	485,108
Redemption of bonds and repayments of long-term borrowings	(71,397)	(258,134)
Repayments of lease liabilities	(55,680)	(57,431)
Payments for acquisition of interests in subsidiaries from non-controlling interests	(4,185)	(3,176)
Dividends paid	(32,091)	(33,508)
Dividends paid to non-controlling interests	(3,252)	(3,650)
Other	1,047	10,700
Net cash provided by (used in) financing activities	126,597	312,270
Net increase (decrease) in cash and cash equivalents	11,878	96,587
Cash and cash equivalents at beginning of period	415,359	431,774
Effect of exchange rate changes on cash and cash equivalents (decrease)	16,533	13,656
Cash and cash equivalents at end of period	443,771	542,016

(5) Notes to Condensed Quarterly Consolidated Financial Statements

(Assets held for sale)

The following are the main assets held for sale and liabilities directly associated with assets held for sale at the end of the third quarter of the current consolidated fiscal year.

The NTT DATA Group plans to sell a portion of its shares in the company that holds the NTT DATA Group's data center and has classified these assets as assets held for sale.

Accounting treatment and impact on consolidated financial statements

As of the end of the third quarter of the current consolidated fiscal year, the assets related to the sale of the shares of the data center holding company included in the overseas segment and the liabilities directly related to these assets are classified as assets held for sale and liabilities directly related to assets held for sale until the completion of the transfer of shares. Furthermore, as the fair value after deduction of the sale costs exceeds the book value, these assets and liabilities are measured at book value.

As of the end of the third quarter of the consolidated accounting period (December 31, 2024)

(Unit: ¥ million)

Accounting item		Accounting item	
(Assets)		(Liabilities)	
Cash and cash equivalents	1,224	Trade and other payables	2,350
Trade and other receivables	2,908	Other liabilities	1,393
Property, plant and equipment	85,937		
Other assets	3,693		
Total	93,761	Total	3,743

(Segment Information)

(i) Outline of the reportable segments

The reportable segments of NTT DATA Group submitting the consolidated financial statements are components of the Group for which separate financial information is available and are regularly reviewed by the Group's Board of Directors in order to facilitate the allocation of management resources and the assessment of performance for the segments.

Given the overseas business combination against the backdrop of accelerating efforts towards digital transformation on a global scale and more complex and diverse customer needs, we consider it essential to reconstruct the group management structure and further strengthen governance through speedy decision making in responding to changes in the external environment and local markets, improved mobility, flexible system designs, etc., and have executed the transition to a holding company structure in July 2023.

After transitioning to a holding company structure, NTT DATA, as a holding company, specializes in the formulation and implementation of growth strategies from the perspective of optimizing the entire Group, business management, etc., in order to increase the corporate value of the entire Group.

A summary of each reportable segment is as follows.

(Japan)

Mainly providing high-value-added IT services that take into account market characteristics in Japan.

(Overseas)

Mainly providing high-value added IT services that take into account market characteristics in overseas business.

(ii) Calculation method of net sales, profit or loss, and other items of each reportable segment

Profits of the reportable segments are based on operating profits.

Intersegment sales and others are determined based on the amount calculated by adding appropriate profit to the cost.

## (iii) Information on reportable segments

For the nine months ended December 31, 2023

(Unit: ¥ million)

	Reportable segment			Others (Note 1)	Total	Adjustments (Note 2)	Condensed quarterly consolidated financial statement amount (Note 3)
	Japan	Overseas	Total				
Net sales							
Sales to outside clients	1,218,937	1,947,896	3,166,833	9,476	3,176,309	(147)	3,176,162
Intersegment sales and others	27,709	10,299	38,009	50,164	88,173	(88,173)	—
Total	1,246,646	1,958,195	3,204,842	59,640	3,264,482	(88,320)	3,176,162
Operating profit (loss)	121,430	62,081	183,511	4,467	187,978	9,082	197,060
					Finance income		18,340
					Finance costs		64,781
					Share of profit (loss) of investments accounted for using equity method		(469)
					Profit before tax		150,150

- (Notes) 1. "Others" includes subsidiaries and other entities that mainly engage in businesses that support headquarter division functions.
2. Adjustment of operating profit or loss (the number shown in brackets) totaling 9,082 million yen mainly consists of intersegment transaction eliminations for accounting purposes and other adjustments.
3. Operating profit or loss (the number shown in brackets) is adjusted with current operating profit under condensed quarterly consolidated statement of income.



For the nine months ended December 31, 2024

(Unit: ¥ million)

	Reportable segment			Others (Note 1)	Total	Adjustments (Note 2)	Condensed quarterly consolidated financial statement amount (Note 3)
	Japan	Overseas	Total				
Net sales							
Sales to outside clients	1,356,465	2,042,801	3,399,266	9,839	3,409,105	(1,349)	3,407,756
Intersegment sales and others	26,244	11,250	37,494	59,773	97,266	(97,266)	—
Total	1,382,709	2,054,051	3,436,760	69,611	3,506,371	(98,615)	3,407,756
Operating profit (loss)	139,876	71,453	211,329	6,280	217,610	18,372	235,982
					Finance income		23,062
					Finance costs		83,085
					Share of profit (loss) of investments accounted for using equity method		1,018
					Profit before tax		176,976

- (Notes) 1. “Others” includes subsidiaries and other entities that mainly engage in businesses that support headquarter division functions.
2. Adjustment of operating profit or loss (the number shown in brackets) totaling 18,372 million yen mainly consists of intersegment transaction eliminations for accounting purposes and other adjustments.
3. Operating profit or loss (the number shown in brackets) is adjusted with current operating profit under condensed quarterly consolidated statement of income.

(Notes to Going Concern Assumptions)

N/A